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Vendor Inspection Program

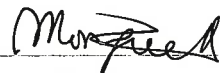
V.I.P.

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This certificate is presented to

S.HUOT INC. (107363)

In recognition of commitment to quality and participation
in the Vendor Inspection Program



Director, Supplier Quality Management
Bombardier

BOMBARDIER

AEROSPACE

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Thursday, April 19, 2012

M. Yvan Pichette
Directeur qualité
S.HUOT INC.
1000 RAOUL-JOBIN
QUEBEC QC
CA, G1N 4N3

Subject: Bombardier Aerospace Vendor Inspection Program (VIP)

Contracts: All Bombardier Aerospace Contracts

Dear M. Yvan Pichette

The purpose of the Vendor Inspection Program (VIP) is to establish a program at the Supplier's facility to assure product integrity through inspection of selected characteristics and review of product quality records according to Bombardier Aerospace requirements. This will be achieved by partnering with our suppliers to eliminate impacts at Bombardier and Supplier facilities in order to create an amazing customer experience.

Bombardier Aerospace's target is to have all of our vendors VIP qualified in the near future, and with this goal in mind, your company has been selected for the next wave of VIP deployment. This is a **mandatory** program for all Bombardier suppliers. Be advised that failure to comply with the program may trigger a supplier status re-evaluation, which could lead to a removal from Bombardier's approved supplier list.

Since your current quality level meets the highest performance requirements of our Vendor Inspection Program, we would like to grant S.HUOT INC. a Level 3 VIP qualification status. Should your quality performance decline to an inferior level, you will be required to implement the VIP process as defined in our QD4.6-42.

For detailed information on the Vendor Inspection Program, please visit our website at:

<http://www.bombardier.com/en/aerospace/suppliers/current-suppliers>

Click on Quality and enter User Name: bombardier, Password: aviation Then enter into the VIP Supplier section.

There you will find the VIP Orientation Package and proposed VIP process for your review.

Your VIP facilitator, Raphael Desjardins, will be contacting you in the next couple of days to address any questions you might have regarding the program and to finalize your qualification status.

Raphael can be reached at (514) 855-5001 Ext 59137 or by email at raphael.desjardins@aero.bombardier.com

Best regards,



Lina Prioletta

Manager – Quality Assurance
Supplier Quality Management